

WESTERN QUEBEC  
SCHOOL BOARD

BUDGET

2011/2012

Western Quebec School Board  
June 28, 2011

*PROVINCIAL EDUCATION*

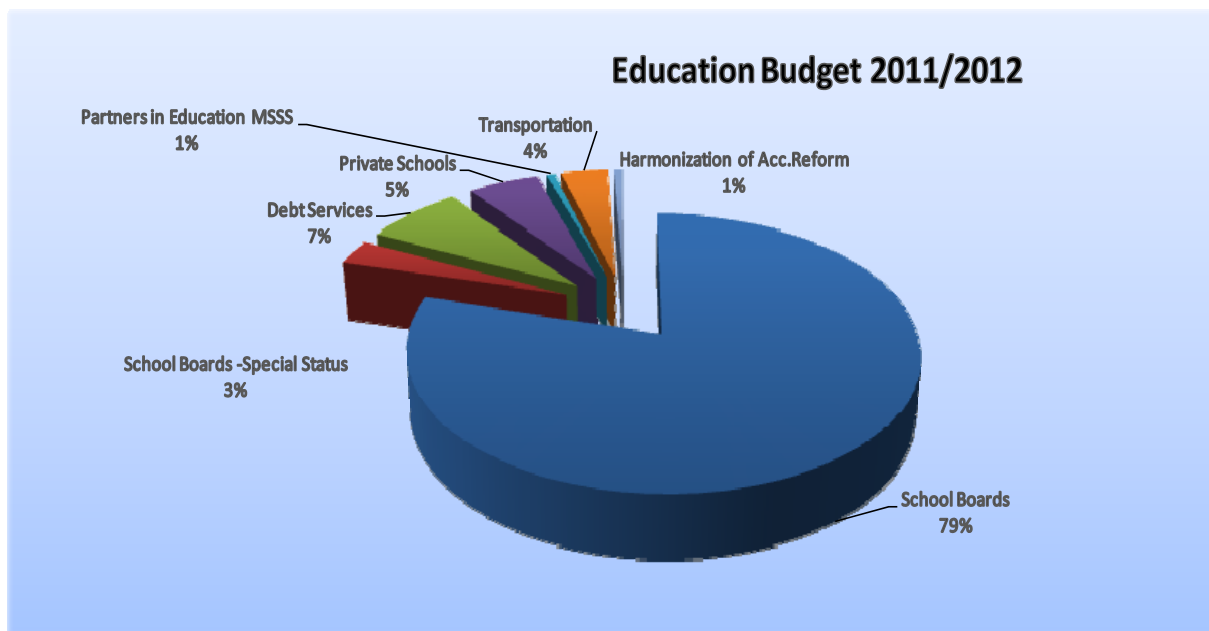
*BUDGET*

*2011/2012*

A) The 2011-2012 Provincial Education Budget for preschool, elementary and secondary education is divided as follow:

Sectors	Budget <sup>1</sup> 2010-2011	Budget 2011-2012	Variation \$	Variation
School Boards	6,764	6,975.6	211.8	3.1%
School Boards -Special Status	260.6	266.8	6.2	2.4%
Debt Services	602.0	651.2	49.2	8.2%
Private Schools	473.6	472.6	-1.0	-0.2%
Partners in Education MSSS	53.5	54.3	0.8	1.5%
Transportation	297.2	309.0	11.8	4.0%
Harmonization of Acc.Reform	0.0	57.0	57.0	
<b>Total</b>	<b>8,450.7</b>	<b>8,786.5</b>	<b>335.8</b>	<b>4.0%</b>

<sup>1</sup> million of dollars



For School Boards, these additional credits equal to \$ 329.8 million.

Operational	\$ 211.8
Debt Service	\$ 49.2
Transportation	\$ 11.8
Harmonization	\$ 57.0
<b>Total</b>	<b>\$ 329.8</b>

B) For 2011/2012, the additional credits for the Preschool, Elementary and Secondary Education Budget is divided as follow:

<u>Indexation Factor</u>	Million\$
Salary Indexation	69.5
New Collective Agreement	46.8
Salary Equity	61.3
Other cost related to salaries	29.3
Debt Services	49.2
Transportation	11.8
Provision for Accounting Reform	57.0
Variation of energy, student population	34.3
Indexation	29.8
Increase in school taxation	(15.1)
<i>Sub-Total</i>	<i>373.9</i>
<u>Previous years development and initiatives</u>	Million\$
Ratios (previous years)	4.7
Strategy for School Success	6.3
Reading programs, anti-violence, awareness, etc.	0.8
<i>Sub-Total</i>	<i>11.8</i>
<u>New Development</u>	Million\$
New ratios (cycle 2)	22.1
<i>Sub-Total</i>	<i><u>22.1</u></i>
<b>TOTAL</b>	<b><u>407.8</u></b>

**These credits for 2011-2012 are financed as follow:**

A. New Credits	\$329.8
B. Other contributions	
Abolishment of interest on taxes	\$ 0.9
Complementary taxes	\$ 7.4
4 year old programs	\$ 1.4
FP - Decrease of the contingency rate	\$ 2.5
New provincial compression	\$ 43.3
<b>TOTAL</b>	<b><u>\$ 407.8</u></b>

C) Summary of the consultative budget parameters 2011/2012:

- ✓ *(New)* Abolishment of interest on second payment of school taxes
- ✓ *(New)* Complementary taxes from previous years can no longer be recorded as additional revenues (tenant lieu of taxes)
- ✓ *(Maintain)* Bill 100 – Reduction of 10% of our administrative expenses including the reduction of 25% of our professional development, publicity and travel expenses.
- ✓ *(Maintain)* Implementation of the reduction of public servants in all Ministries and Agencies (for every 2 retirement, 1 abolishment)
- ✓ *(New)* The addition of 400 hours of intensive English instruction at the grade 6 level for Francophone school boards (pilot schools in 2011/2012)
- ✓ *(New)* General effort to maintain balance budget (negative recurrent adjustment)
- ✓ *(New)* Socio-Economic Map 2010/2011. However, the previous socio economic map remains in effect for staffing purpose including class size
- ✓ *(New)* Lowering of class sizes at the primary level in buildings were the socio-economic indicator is 9 or 10 (Namur, Poltimore, Queen Elizabeth, Dr. W. Keon, St.John’s, Golden Valley and Maniwaki). In addition, lowering of class size at the secondary level for all high schools

School year –Primary Level	Current Ratio	Proposed Ratio
2009-2010 <ul style="list-style-type: none"> <li>• Cycle 2 - Disadvantage</li> <li>• Cycle 3</li> </ul>	Grade 3- 25:27 Grade 4 - 27:29 25:27	Grade 3 & 4 : 22:24 24:26
✓ 2010-2011 <ul style="list-style-type: none"> <li>• Cycle 2- Disadvantage</li> </ul>	22:24	18:20
✓ 2011-2012 <ul style="list-style-type: none"> <li>• Cycle 3 – Disadvantage</li> <li>• Grade 4</li> <li>• Secondary 1 &amp; 2</li> </ul>	27:29 27:29 30:32	22:24 24:26 29:31
2012-2013 <ul style="list-style-type: none"> <li>• Cycle 3 - Disadvantage</li> <li>• Cycle 3</li> </ul>	22:24 27:29	18:20 24:26

- ✓ *(Maintain)* Budget for resource teachers (remedial and supporting teachers) for both elementary and secondary students as well as professional and support resources (\$90 million).
- ✓ *(Maintain)* Additional 200 remedial and support teachers for school success (#8 in the Ministry's action plan)
- ✓ *(Maintain)* Reading Plan: Additional funding to hire 25 librarians
- ✓ *(Maintain)* Additional post for daycare with student population of 200 or more. New classification for a daycare educator principal class.
- ✓ *(New)* Support for regional offer for vocational training - allocation for ASP
- ✓ *(New)* Supplementary grant to increase student's participation towards extra-curricular activities in relation to the program "I care about School".
- ✓ *(Maintain)* Transportation: Moratorium on the negative adjustment on transportation for school boards decreasing in enrolment and declared a deficit in transportation operations.
- ✓ *(New)* Provisions within the new Collective Agreement 2010-2015
  - i. Additional resources for behavior technicians
  - ii. Additional resources for professionals
- ✓ *(New)* Supplementary grant available for high schools for the support of sport teams. Allocation for the purchase of equipment, uniforms, and the remuneration of coaches.
- ✓ *(New)* Additional grant for NTIC for special needs students
- ✓ *(New)* Supplementary grant for the purchase of interactive whiteboards and portable computers for teachers
- ✓ *(New)* Change in mode of financing for the NTIC grant
- ✓ *(New)* Maintien des batiments and Resorption du deficit are now integrated as one grant
- ✓ *(New)* Provisions for school boards who purchased prior to April 1, 2011 interactive whiteboards

**The following initiatives/grants are recurrent from the 2010/2011 budget:**

- ✓ Reading Initiatives - 1 librarian post
- ✓ Multi-Grade ( two grades or more ) - Elementary only
- ✓ Homework assistance programs
- ✓ Well Awareness
- ✓ NANS (secondary) and NANS (elementary)
- ✓ Special allocation for schools ranked between 1 to 7
- ✓ 90 minutes of teaching time in elementary schools (transportation and supervision)
- ✓ Rural schools
- ✓ Exploration activities in vocational training
- ✓ Math in small schools settings
- ✓ FSL consultants
- ✓ Anti-violence program
- ✓ Community animator program
- ✓ Capital Improvement on Buildings (maintien des batiments)
- ✓ Maintenance deficits on buildings
- ✓ Upgrading of information technology
- ✓ Maintain the accessibility to buildings for handicaps
- ✓ Upgrade of school ground equipment

WESTERN QUEBEC SCHOOL BOARD

BUDGET STATISTICS

2011/2012



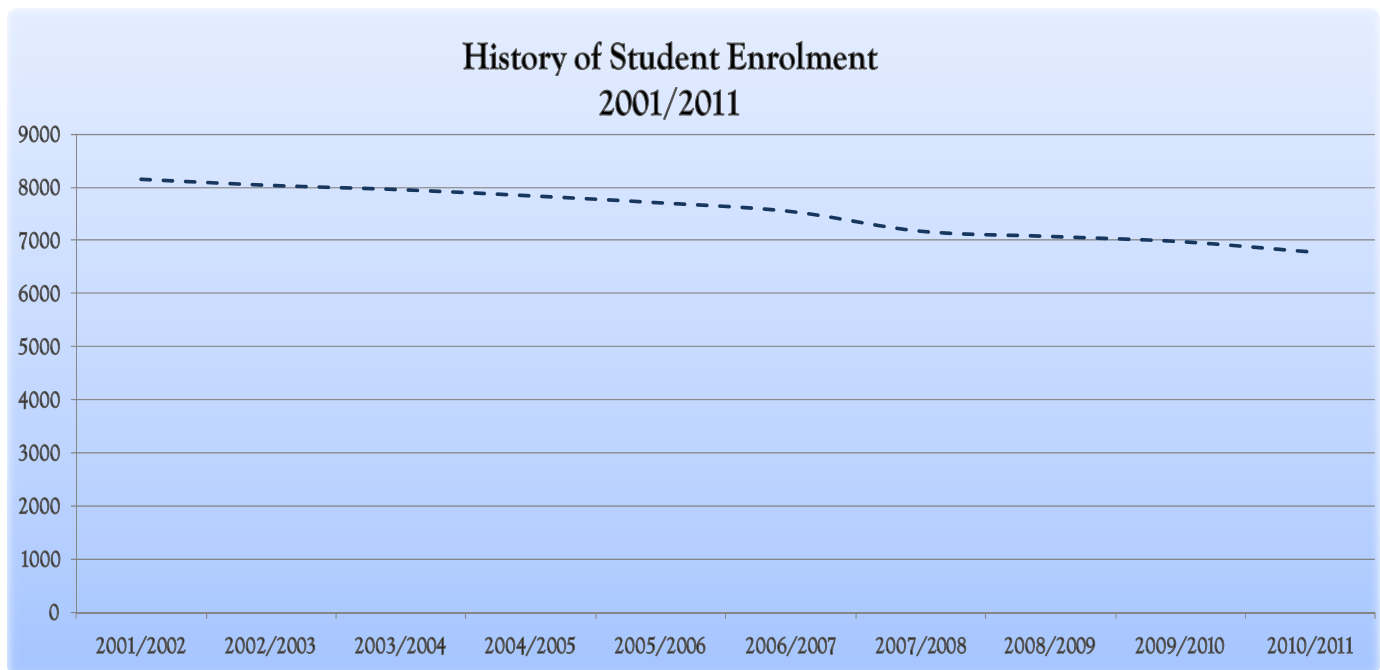
### A. Student Enrolment History and Projection 2001-2019

Statistics on demographic projections for school boards are developed by the Direction de la recherche, des statistiques et des indicateurs (MELS). The projections are based using the following data:

1. School board historical data (previous student enrolment).
2. Current population 0-4 year olds (both Anglophone and Francophone) registered under the Régie de l'assurance maladie du Québec (Sunshine Card).
3. The migration rate of previous student enrolment by sector.

The following table shows the history of our enrolment since 2001/2002.

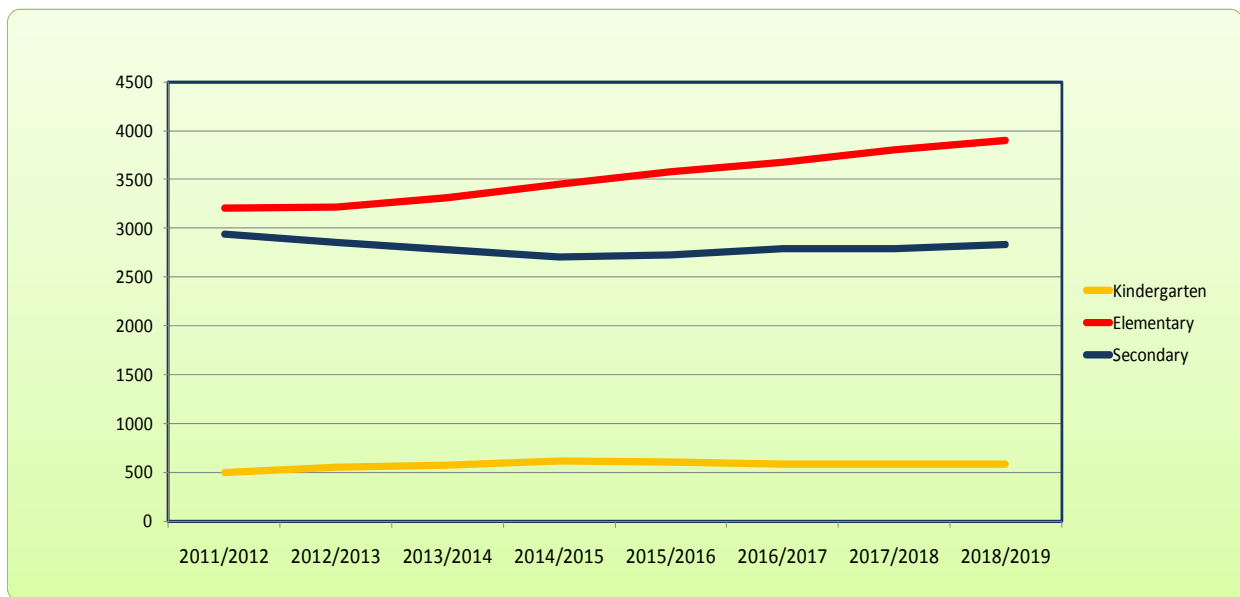
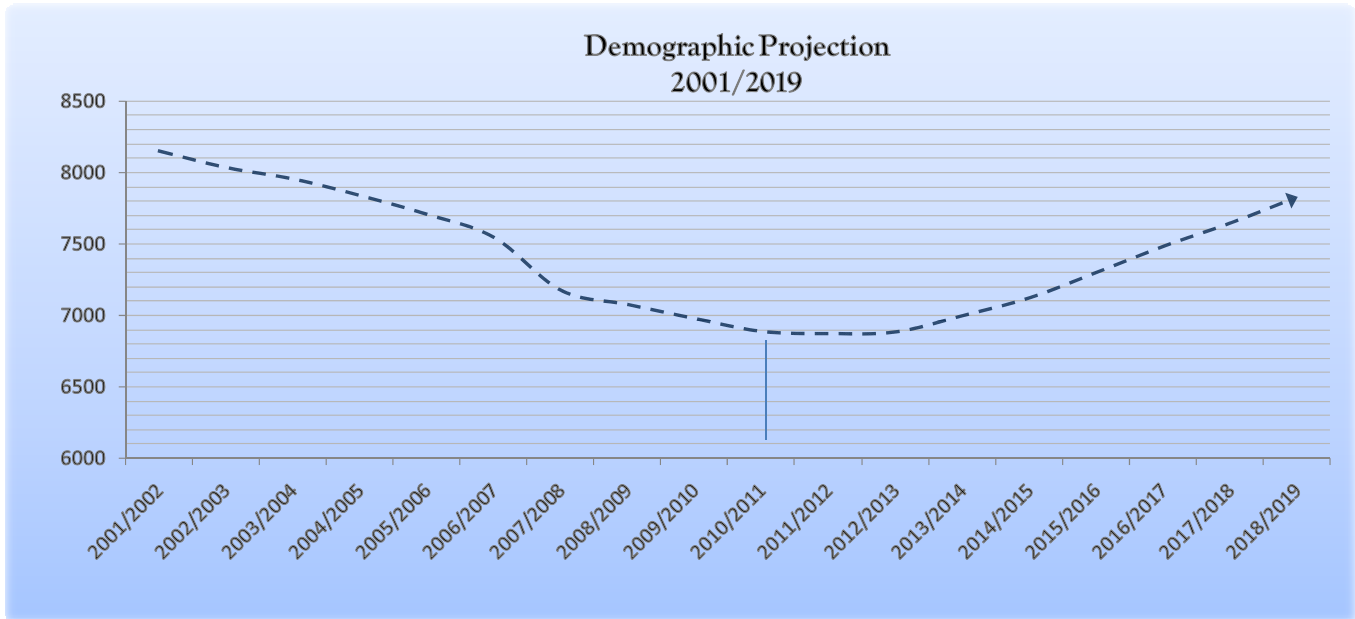
<b>DECLARED STUDENT POPULATION ON SEPTEMBER 30TH</b>											
<i>Sector</i>	2001/2002	2002/2003	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	Fluctuation
Kindergarten	530	538	491	480	458	462	458	494	521	486	-1.70%
Elementary	4200	3996	3879	3677	3543	3420	3218	3201	3185	3189	-24.17%
Secondary	3423	3504	3588	3685	3709	3666	3502	3384	3275	3113	-4.32%
<b>TOTAL</b>	<b>8153</b>	<b>8038</b>	<b>7958</b>	<b>7842</b>	<b>7710</b>	<b>7548</b>	<b>7178</b>	<b>7079</b>	<b>6981</b>	<b>6788</b>	<b>-14.38%</b>



The following table shows the projected enrolment to 2020/2021.

MELS' PROJECTION										
Sector	2011/2012	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021
Kindergarten	496	550	576	618	604	586	584	580	580	582
Elementary	3206	3216	3316	3457	3578	3680	3800	3901	3936	3943
Secondary	2943	2855	2779	2705	2730	2787	2794	2830	2934	3032
<b>TOTAL</b>	<b>6645</b>	<b>6621</b>	<b>6671</b>	<b>6780</b>	<b>6912</b>	<b>7053</b>	<b>7178</b>	<b>7311</b>	<b>7450</b>	<b>7557</b>

The following graph shows the history and projected enrolment.



*Student enrolment used to develop the 2011/2012 budget.*

School boards are primarily funded based on their student enrolment on September 30 of each school year. Two counts of student enrolment are used to determine the amount of taxation revenues and government grants for a given school year.

First of all, the enrolment of the previous September 30 declaration is used to determine the amount of taxation revenues the school board is entitled to generate along with specific MELS' grant. Secondly, the projection of student enrolment for the following school year is used to determine the remaining portion of the MELS' grant (teaching personnel).

*Financial Impact:*

- I. Taxation Revenues: School tax revenues based on September 30, 2010 enrolment counts  
(*Charlemagne reading of April 18, 2011- Bilan 3*).

Student enrolment - September 30, 2010	6783
Student enrolment - September 30, 2009	<u>6961</u>
<b>Net difference</b>	<b>(178)</b>

- II. MELS' Grant : Based on the September 30, 2011 (enrolment count currently based on registration as of April)

Student enrolment projection - September 30, 2011	6566
Student enrolment - September 30, 2010	<u>6783</u>
<b>Net difference</b>	<b>(217)</b>

*Note: MEL's demographic projection for 2011/2012 is 6645 resulting in a shortfall of 79 students as of May staffing.*

B. Special Education– Handicap and At Risk 2010

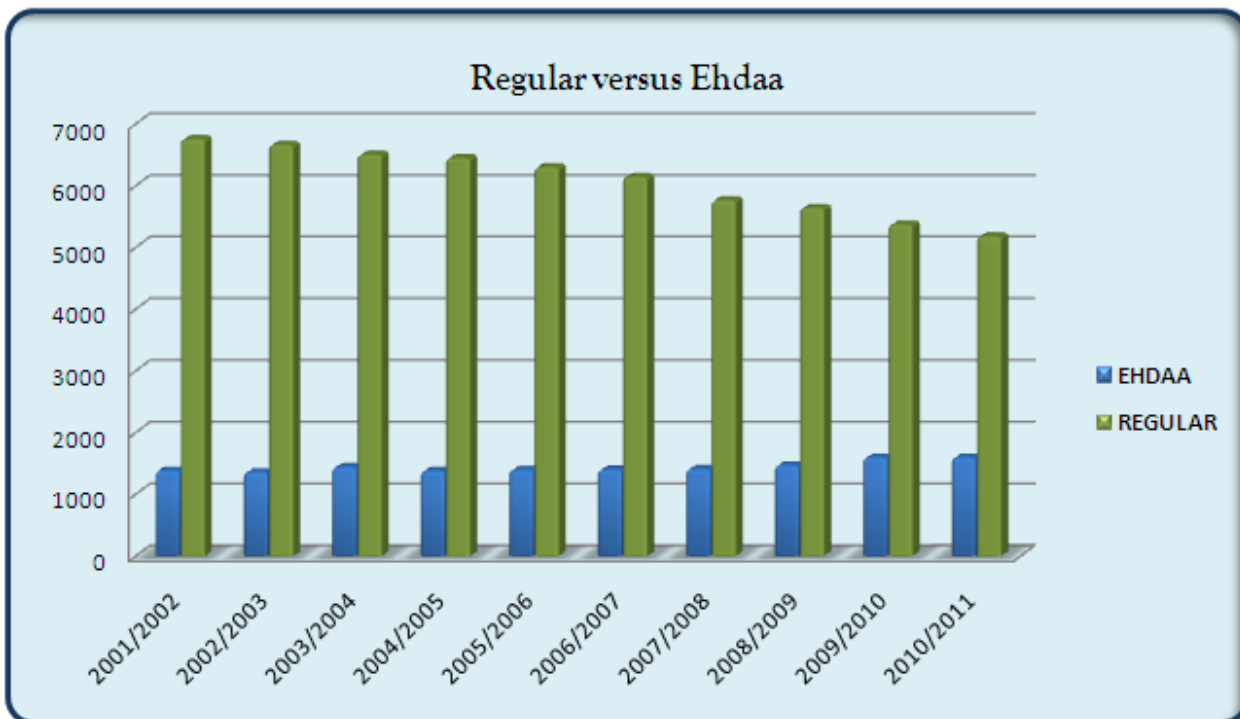
Student with special needs population is divided into two categories

a) Ehdaa students:(student with a handicap coded 14,23,24,33,34,36,42,44,50,53,99)

b) At risk (behavior and academic delay/difficulty known as At Risk Students coded 02,12,21,71)

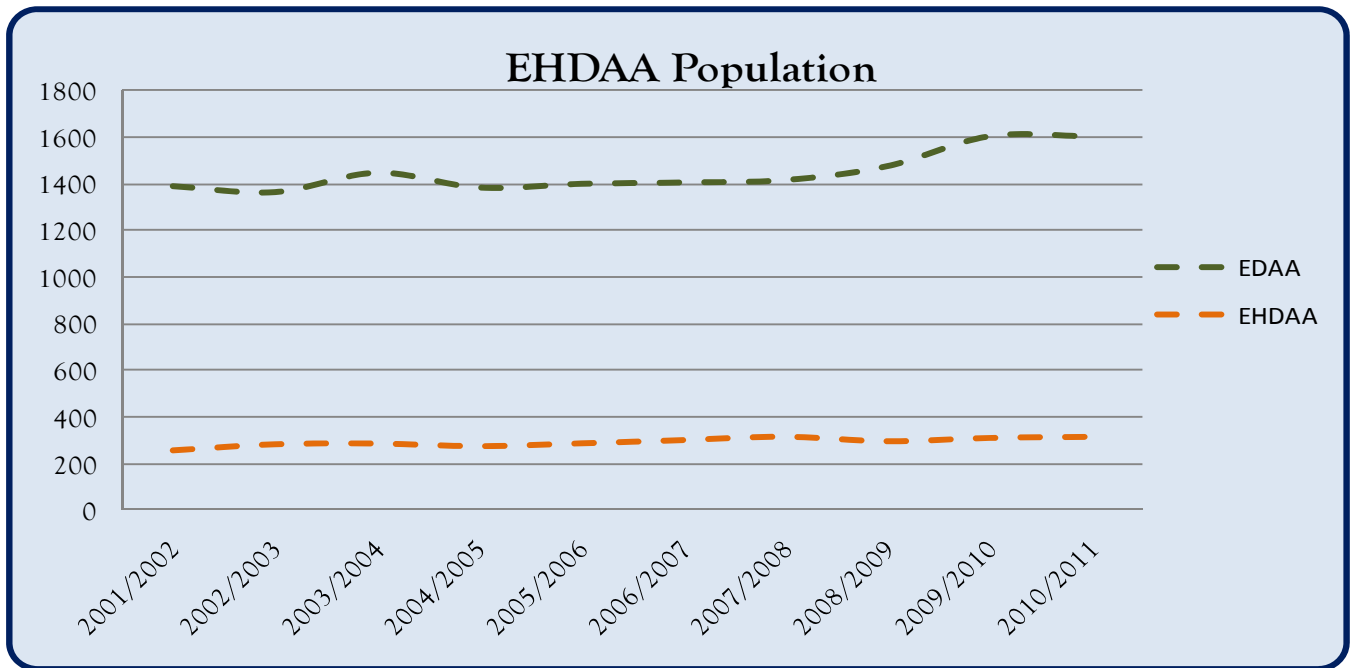
The number of students with special needs represent a significant portion of our student population and generate additional funding per student (coded) compared to regular students (not coded). The following table illustrates an increase of 21% of the Handicap population whereas the regular student population has decreased by 20 % since 2001. The EDAA population increased by 14%.

Student Population				
School Year	EHDAA	EDAA	Regular	Total
2001/2002	253	1138	6762	8153
2002/2003	279	1087	6672	8038
2003/2004	282	1166	6510	7958
2004/2005	271	1114	6457	7842
2005/2006	283	1118	6309	7710
2006/2007	297	1110	6151	7558
2007/2008	311	1106	5772	7189
2008/2009	292	1184	5648	7124
2009/2010	306	1297	5378	6981
2010/2011	311	1292	5185	6788



The proportion of Handicap and “At Risk” students increased as illustrated in the following table:

School Year	Handicape	At Risk	Regular
2001/2002	3.1%	14.0%	82.9%
2002/2003	3.5%	13.5%	83.0%
2003/2004	3.5%	14.7%	81.8%
2004/2005	3.5%	14.2%	82.3%
2005/2006	3.7%	14.5%	81.8%
2006/2007	3.9%	14.7%	81.4%
2007/2008	4.3%	15.4%	80.3%
2008/2009	4.1%	16.6%	79.3%
2009/2010	4.4%	18.6%	77.0%
2010/2011	4.5%	18.5%	74.3%



C. *Maximum Taxation Revenues*

The taxation revenues is based on the previous September 30 student population (youth and adult sector). The population is weighted on the basis of sectors (kindergarten, primary, etc), type of students (regular or handicap population), and other such as transportation, energy, maintenance of schools, etc. The following table shows the breakdown of a taxation dollar and the adjusted rate based on the CPI of Statistics Canada;

CATEGORY	WEIGHT	ADJUSTMENT -CPI/C.C.	WEIGHT
Union personnel	0.35634	1.147%	0.36043
Non union personnel	0.17845	1.147%	0.18049
Other cost	0.22097	0%	0.22097
Transportation	0.14553	2.31%	0.14889
Oil	0.00647	16.23%	0.00752
Natural gas	0.02830	-3.51%	0.02731
Electricity	0.06392	-0.40%	0.06367
Total	1.0000		1.0093
		Total	0.93%

***Financial Impact:***

The amount per student \$770.10 has been indexed to take into account the CPI (indexation cost 0.93%) including the increase in salaries for the categories of management, support staff, and professionals.

Total Taxation Revenues = Total weighted population X \$770.10 per student = \$ 17 062 762

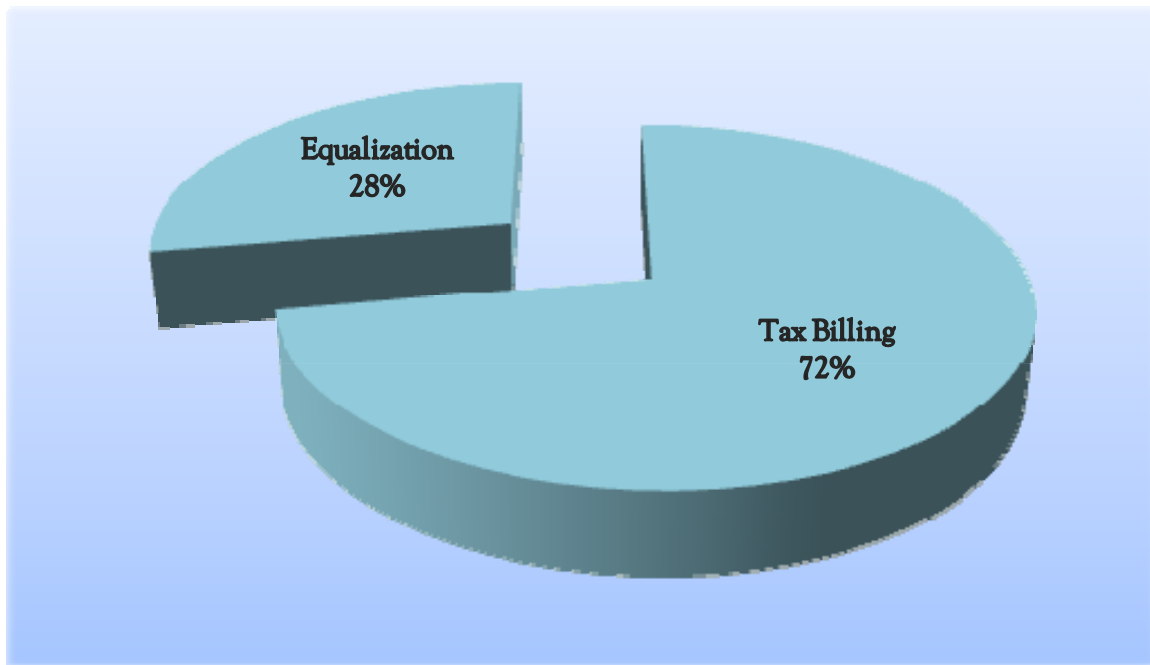
***School taxes and equalization grant:***

Based on the September 30, 2010 student population of 6 783, the maximum taxation revenues the school board may generate is equal to \$ 17 062 762. Given the school board's territory is shared with eight (8) Francophone school boards, assess evaluation is calculated based on a per capita per school board. The overall assess evaluation of our territory is equal to \$ 5 476 419 801.00 resulting in a maximum taxation rate of \$0.31157 per \$100 of evaluation. This will allow the school board to generate a maximum taxation revenue of \$ 17 062 762 before the reduction rate.

Municipal Evaluation School Board's Territory	\$ 5 476 419 801
Maximum Taxation Revenue based on Student Enrolment	\$ 17 062 762
Taxation Rate 2011/2012 per \$100 of evaluation	\$ 0.31157

With bill 43, school boards must apply a reduction rate to school taxes and each rate is different from one municipality to another as well as Anglophone and Francophone school boards if taxation rate is different. Our school board's reduction rate is equal to \$ 4 729 520 resulting in school taxation billing of \$ 12 333 242. The reduction rate is equal to our equalization grant.

Maximum Taxation Revenue	\$ 17 062 762
Minus: Reduction rate	\$ 4 729 520
School Taxation (billing 2011/2012)	\$ 12 333 242



D. Special Education Resources – Behavior Resources (EDAA)

As part of the teachers’ collective agreement (2010-2015), additional resources are incorporated to provide support for students with special needs. Following are the provincial additional resources:

- 1) 600 remedial teacher at the elementary level ( \$30 million )
- 2) 600 support teacher at the secondary level (\$30million)
- 3) Professional and support staff resources ( \$30 million)

*Financial Impact:*

i. Additional post at the elementary sector:

School Year	WQSB %	Provincial Post	WQ Post	Total
2006-2007	0.8%	X 400	= 3.2143	\$ 160,717
2007-2008	0.8%	X 500	= 4.0179	\$ 200,897
2008-2009	0.8%	X 600	= 4.8215	\$ 251,316

ii. Additional post at the secondary sector:

School Year	WQSB %	Provincial Post	WQ Post	Total
2006-2007	0.972%	X 300	= 2.9173	\$ 145,869
2007-2008	0.972%	X 500	= 4.8623	\$ 243,115
2008-2009	0.972%	X 600	= 5.8347	\$ 299,998

iii. Additional funds for Professionals/Support Staff

School Year	Provincial Budget	WQ Share	Total
2006 - 2007	15 millions / 30 millions X	\$ 258,075	\$ 129,038
2007 - 2008	20 millions / 30 millions X	\$ 258,075	\$ 172,910
2008 - 2009	30 millions / 30 millions X	\$ 282,551	\$ 282,551

The 2010/2011 funding is now recurrent in the 2011/2012 budget for additional positions for:

- a) Resource teachers
- b) Professional and support staff



F) *Teaching Salary*

Teachers' salary is based on the years of experience and the level of education set by the provincial collective agreement. As a first year teacher with the basic step the annual salary is equivalent to \$ 36 929.

The projected teaching salary takes into account the following:

- a. Experience
- b. Education
- c. Mobility factor (mobility, experience, and education)
- d. Indexation and/or salary equity (if applicable)

*Financial Impact:*

2010/2011 Average Salary	\$ 55 933
Plus: Salary indexation	0.8310 %
Plus: Steps /Mobility factor/Level	-0.1825 %
2011/2012 Average Salary	<u>\$ 56 761</u>

In addition, the following subsidies are added to the average salary to cover the cost of:

- ✓ Sick days
- ✓ Fringe benefits (CSST, QHIP, QPP, EI, and QPIP)
- ✓ Personal days
- ✓ Maternity, and parental leave
- ✓ Northern allowance
- ✓ Staff assistants
- ✓ Professional development funds
- ✓ Salary insurance

G) *Capital Envelope*

a. Building Improvement Grant (Maintien des bâtiments)

The MELS has allocated a \$240 million grant towards the maintenance and renovations of buildings more precisely towards major renovations such as roof replacements, windows, foundations, floors, ceilings, heating and ventilation systems, etc.  
Our portion of the grant is equivalent to \$ 1 184 530.

b. Increasing the accessibility to handicaps

In 2011/2012, the grant to increase the accessibility to schools to handicaps is equivalent to \$ 146 428.

c. Résorption du déficit d'entretien

The résorption du deficit grant targets major renovations/repairs to buildings with the intent to absorb the maintenance deficit incurred in previous years. The total MELS grant is equivalent to \$ 126 million.  
Our portion of the grant is equivalent to \$ 1 064 064

d. Textbook Grant - The grant for textbooks as part of the new basic school regulation is now terminated.

e. NTIC - Technology grant for all sectors is \$ 164 592

f. École 2.0 - La classe branchée

i. Interactive White Boards: New initiative from the MELS, \$16.3 million has been allocated to purchase 5 438 White Boards. Our school board will receive \$ 132 000 to purchase 44 White Boards.

ii. Laptops: New initiative from the MELS, \$7.4 million has been allocated to purchase 7 400 laptops. Our school board will receive \$ 59 000 to purchase 59 laptops.

iii. Interactive White Boards: An additional grant of \$ 7.7 million is available to support school boards who purchased Boards prior to April 1, 2011. The amount for our school board will only be known once the inventory of all Boards is completed by the MELS.

iv. Professional Development (operational budget): An additional grant of \$ 10 636 has been allocated to support teachers through professional development on how to integrate the use of Interactive White Boards.

H) *Transportation*

Provincial	Western Québec	Financial Impact
Indexation ICL	Indexation of contracts by 1.78 %	\$ 125 303
Indexation Increase of QST -1 %	Indexation of contracts by 0.53%	\$ 37 309
Adjustment - Environment	Injection	\$ 0
Decrease in student enrolment	-0.3483%	0
7.5 million \$ towards the reduction of the 1998-99	Negative Recurrent Adjustment	(\$ 173 241)

I) Negative recurrent adjustments: The school board is subject to various annual negative recurrent adjustments to its overall operational budget. The following are the recurrent amounts to be deducted from our 2011/2012 budget:

a. Organization of services (1998-99)	\$ 770 991
b. Contribution to the Transportation Envelope	\$ 173 241
c. Bill 20 ( reduction of 10% of our administrative expenses)	\$ 170 621
d. Transitory adjustment	\$ 144 833
e. "Effort general pour l'atteinte de l'équilibre budgétaire"	\$ 449 356

**Total amount of adjustments : \$ 1 553 122**

J) *Supplementary Grants*

f.	Nutrition Grant (Pierre Elliott Trudeau School)	\$ 8 504
g.	NANS - Secondary	\$ 171 210
	i. Golden Valley., Dr. W. Keon, G. Théberge, Namur, Noranda, St. Michael's, Maniwaki,	
h.	NANS – Elementary	\$ 119 480
	i. Queen E., Dr. W. Keon, Onslow, St. John's, Maniwaki, Namur, Golden Valley, Poltimore, Noranda, G.Theberge	
i.	Special Education – Schools ranking 1-7 (other than b and c)	\$ 214 311
j.	Rural Schools	\$ 135 000
	i. Poltimore, Namur, St. Michael's, Queen Elizabeth, St. John's, Maniwaki, Onslow	
k.	Spiritual Animation	\$ 141 678
l.	School Success	\$ 112 833
m.	Criminal Verification Background	\$ 18 153
n.	Reading Plan – Libraries	\$ 66 626
o.	Student Protector	\$ 31 624
p.	Accounting Reform – Personnel	\$ 102 045
q.	Information Technology	\$ 164 592
r.	Home Work Assistance	\$ 166 694
s.	Violence Prevention Program	\$ 45 673
t.	Well Awareness	\$ 28 430
u.	Integration of students in regular classes	\$ 308 786
v.	French Second Language Resources	\$ 64 114

## OVERALL STATISTICS

- Student population has decreased by 19% (1586) students from 2001/2002 (8152) to 2011/2012 projections (6566).
- Handicap (Special Education) student population has increased by 22% from 2001-2002. Student population is 311 (2011/2012).
- At Risk student population has increased by approximately 13% (2010/2011).
- Daycare student population (regular students) has decreased by 5.34%.
- Number of teaching position, full time equivalency, fluctuates in part due to the decline in student enrolment and the increase of the teacher/student ratio (468 in 2008/2009 compared to 455 in 2010/2012)
- Number of replacement and part time contracts forecasted for 2011/2012 is approximately 160 (leave of absence, long term disability, deferred sabbatical, maternity/parental, progressive retirement, etc.)
- Average teaching salary is \$56 779
- Our school board has the lowest average teaching salary in the province whereas Moyenne-Cote-Nord school board has the highest average at \$ 83 828.
- Salary insurance cost increased by 35% since 2008/2009.
- Maternity leave days increased by 34 % since 2007/2008.

WESTERN QUEBEC SCHOOL BOARD

BUDGET

2011/2012

## Section 275 of Education Act:

Allocation of income.

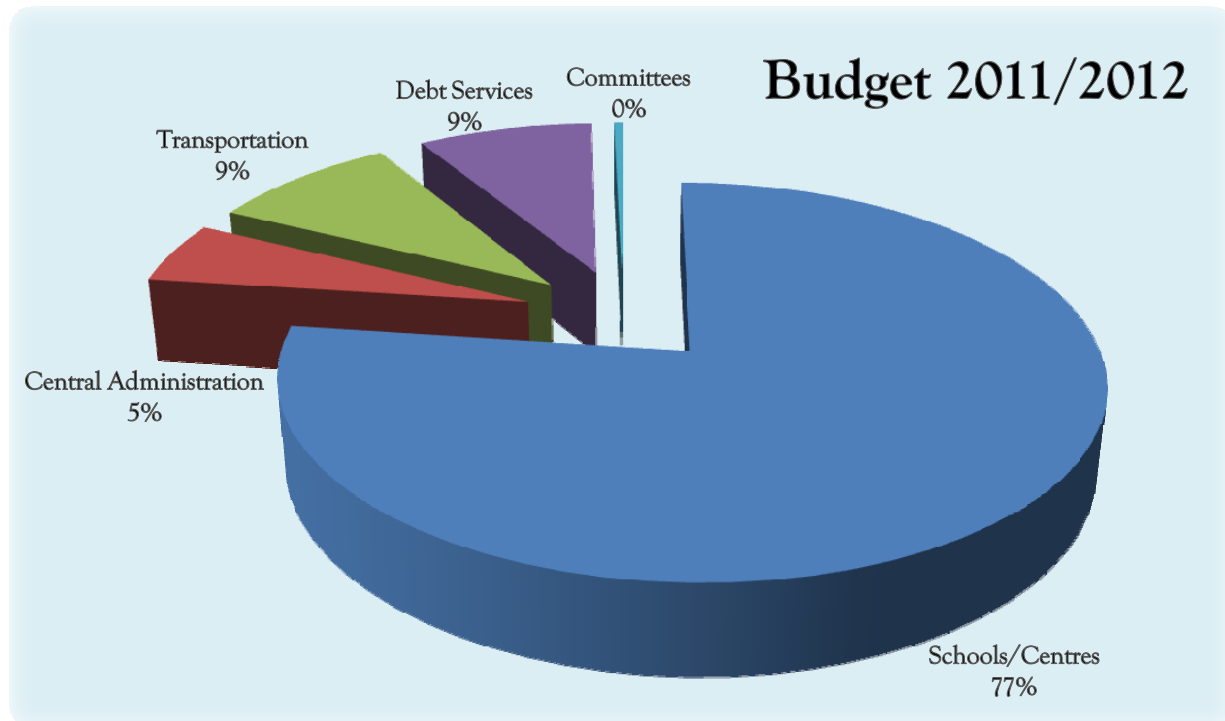
After consulting with the governing boards and the parents' committee, the school board shall establish objectives and principles governing the allocation of subsidies, school tax proceeds and its other income among its educational institutions.

Allocation principles.

The allocation shall be carried out in an equitable manner and reflect the needs expressed by the institutions and the social and economic disparities with which they must contend, the partnership agreement between the school board and the Minister and the management and educational success agreements between the school board and the institutions.

Specific amounts.

The allocation shall include amounts for the operation of governing boards and amounts to meet the needs of the school board and its committees.



## BUDGET 2011/2012

### REVENUES

#### MELS' Grant

Operational	\$	44,303,561	
Adult Education - FG	\$	1,463,565	
Perequation	\$	5,071,548	
School Transportation	\$	3,640,594	
Investment (capital)	\$	4,982,473	
Debt Service	\$	6,754,480	
Others	\$	-	\$ 66,216,220

#### School Fees

Native Band - Indian Affairs	\$	749,700	
School Boards	\$	102,358	
Out of Province -Ontario	\$	31,853	
Adult Education	\$	22,381	
Vocational Programs	\$	11,100	\$ 917,392

#### School Taxes

Grant - Lieu of taxes	\$	653,396	
School Taxation	\$	10,731,528	
School Taxation - previous years	\$	181,254	\$ 11,566,178

#### Revenues -General

Goods/Services - Supplies/materials	\$	214,000	
Goods/Services - Daycare	\$	1,408,000	
Goods/Services - Supervision	\$	196,655	
Goods/Services -Others (sports,social, and cultural)	\$	1,228,272	
Goods/Services - Fundraising	\$	373,000	
Goods/Services - Others	\$	490,033	
Goods/Services- Rentals	\$	54,000	\$ 3,963,960

#### Grant - Lieu of taxes

School Fees	\$	(781,553)	
School Taxes	\$	(834,650)	\$ (1,616,203)

#### Contingency

1% Contingency	\$	(314,377)	\$ (314,377)
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#### Net Revenues

\$ 80,733,170

### EXPENSES

Teaching /Complementary Services	\$	33,197,020
Schools Services/Programs	\$	13,944,415
Adult Education	\$	3,877,739
Central Administration	\$	4,425,172
Buildings and Equipment	\$	6,319,688
Transportation	\$	7,232,184
Capital	\$	4,982,473
Debt Services/Depreciation (GAAP)	\$	6,754,480

#### Net Expenses

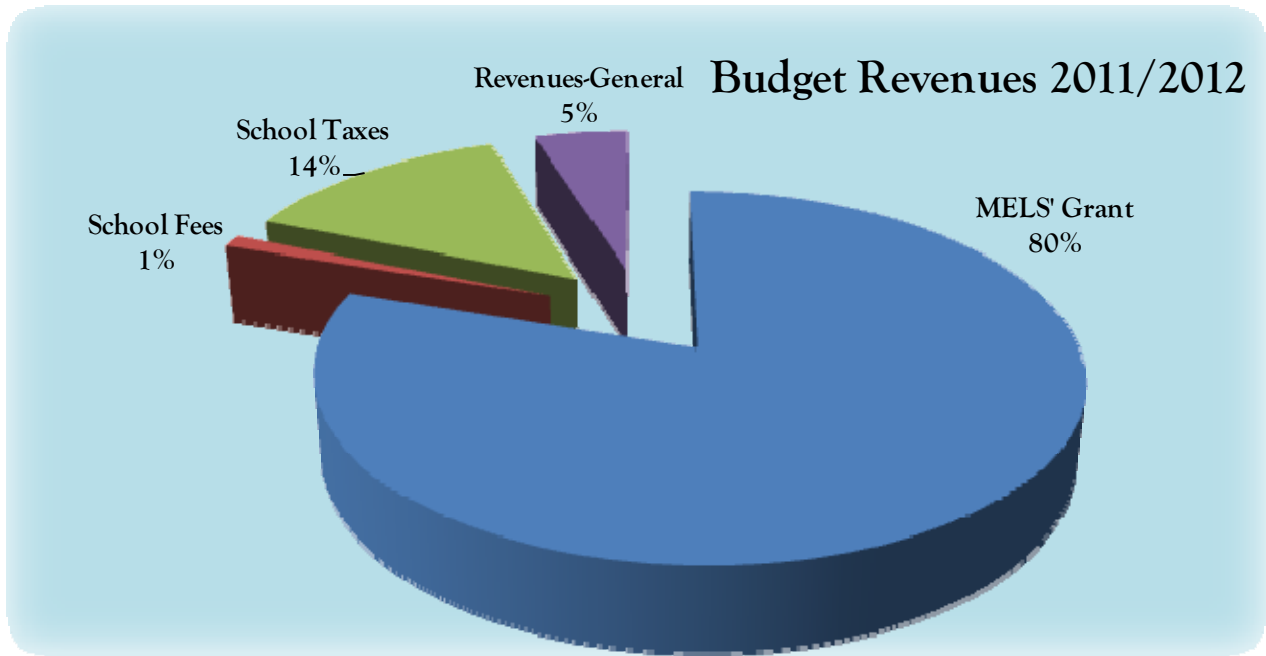
\$ 80,733,171

#### BALANCE

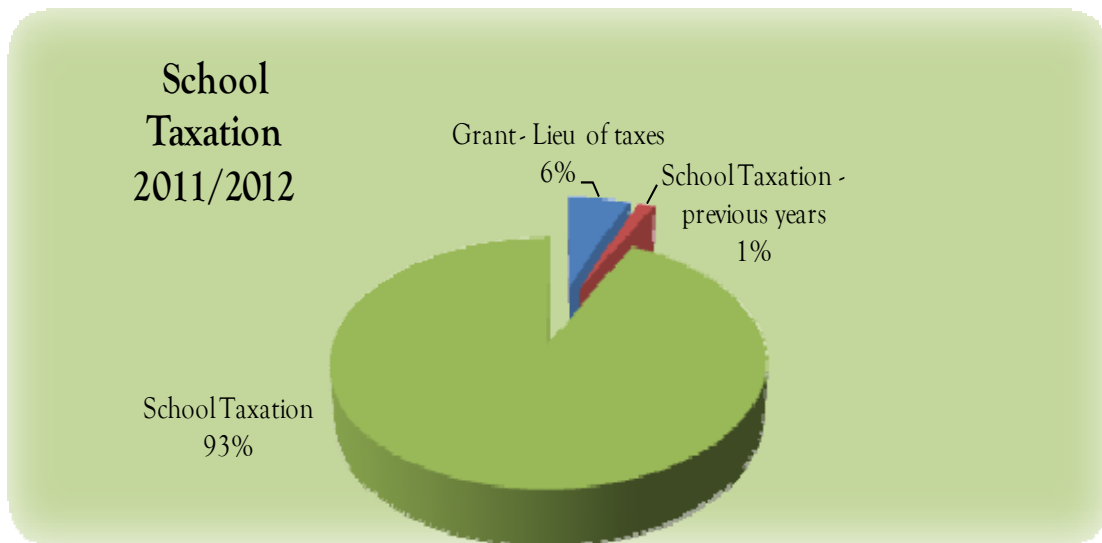
\$ (0)



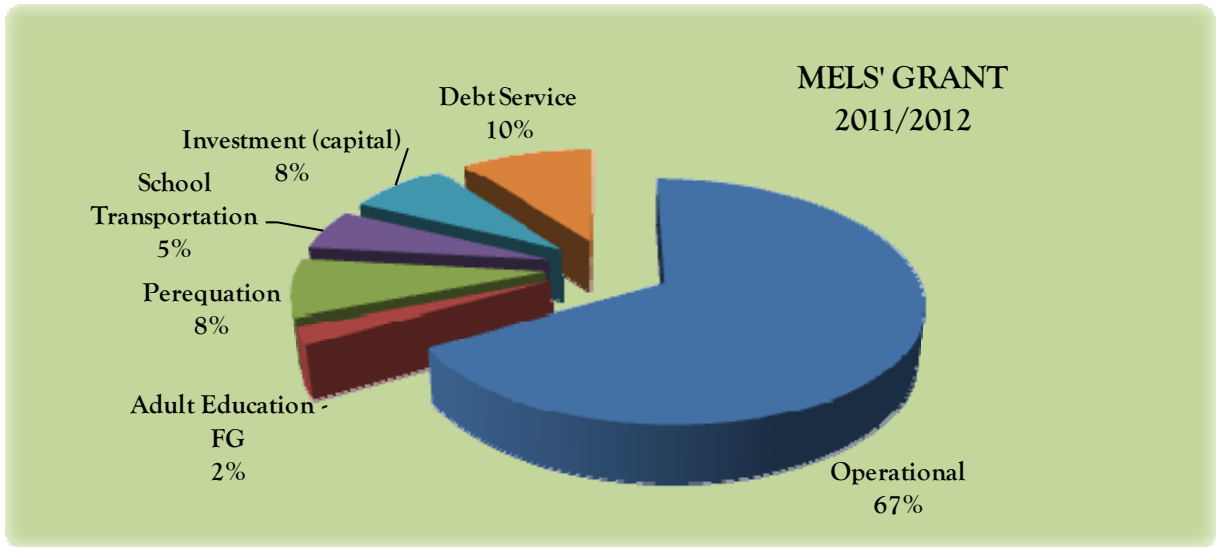
Budget Revenues:



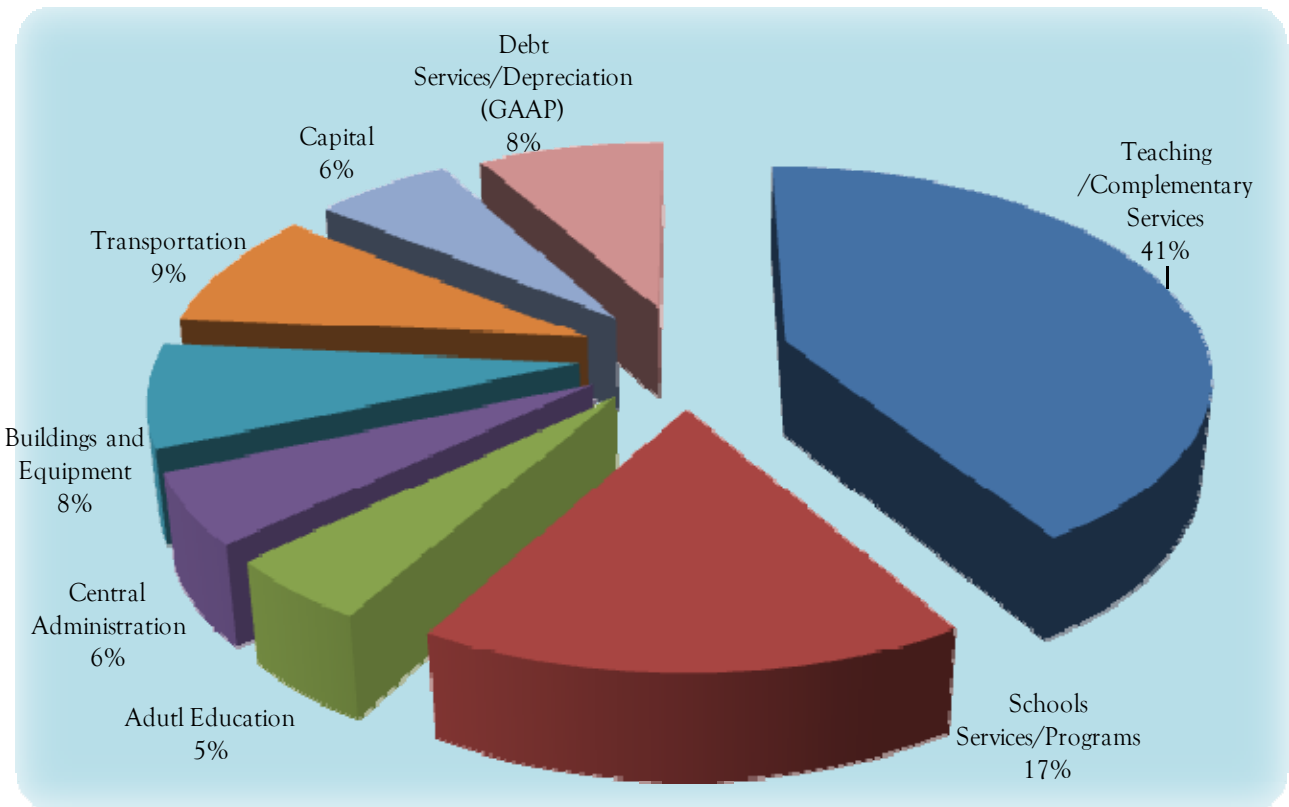
School Taxes (billing to taxpayers excluding equalization grant):



MELS' Grant 2011/2012:



Budget Expenses 2011/2012:



## TEACHING AND COMPLEMENTARY SERVICES - ENVELOPE # 1

### REVENUES

<i>MELS' Grant</i>			Balance
Operational	\$ 33,347,151		
Tenant de Lieu de Subvention	\$ (781,553)	\$ 32,565,598	
<i>School Fees</i>			
Native Band - Indian Affairs	\$ 749,700		
Out of Province - Ontario	\$ 31,853	\$ 781,553	
<i>Revenues -General</i>			
Goods/Services - Others	\$ 72,500	\$ 72,500	
<i>Contingency</i>			
Contingency	\$ (197,143)	\$ (197,143)	
			\$ 33,222,508

### EXPENSES

<i>Teaching Staff</i>	2010/2011	2011/2012		
PRE-KINDERGARTEN	\$ 131,134	\$ 171,025		
HEAD START PROGRAM (K-4)	\$ 57,000	\$ 57,295		
TEACHERS' SALARY/BENEFITS	\$ 26,412,753	\$ 26,927,248		
SUPPLY COST	\$ 770,593	\$ 797,109		
SALARY INSURANCE COSTS	\$ 671,635	\$ 697,892		
OVERSIZE COMPENSATION	\$ 162,969	\$ 133,714		
RECLASSIFICATION	\$ 77,781	\$ 66,857		
MONEABLE DAYS	\$ 28,647	\$ 28,786		
HEAD TEACHERS/STAFF ASSISTANTS	\$ 23,996	\$ 24,688		
VALUE-ADDED REMUNERATION	N/A	\$ 48,955		
MULTI-GRADE CLASSES	\$ 34,000	\$ 33,600		
PROFESSIONAL DEVELOPMENT(PIC)	\$ 109,966	\$ 109,540		
PROFESSIONAL DEVELOPMENT - ECOLE 2.0	N/A	\$ 10,636		
NORTHERN ALLOWANCE PREMIUMS	\$ 79,487	\$ 85,350		
HOME TUTORING SERVICES	\$ 21,918	\$ 21,918		
SUMMER SCHOOL PROGRAM	\$ 20,000	\$ 20,000		
	\$ 28,601,879		\$ 29,234,613	
<i>Complementary Services</i>				
DRUG & ALCOHOL TECHNICIANS	\$ 103,175	\$ 104,632		
RESOURCE/REMEDIATION TEACHERS	\$ 562,870	\$ 574,794		
MESURE 30053 (Support/Attendants to Handicaps)	\$ 426,604	\$ 308,786		
SPECIAL EDUCATION TECHNICIANS	\$ 968,000	\$ 968,000		
ATTENDANTS TO THE HANDICAP	\$ 859,500	\$ 859,500		
MESURE 30065 ( Support/Behavior Technicians)	\$ 185,693	\$ 188,268		
MELS/MSSS AGREEMENTS	\$ 128,271	\$ 216,486		
SPEECH PATHOLOGY	\$ 120,000	\$ 121,140		
SPECIAL EDUCATION CONSULTANTS - 30204	\$ 171,518	\$ 177,773		
SPECIAL EDUCATION - IEP RESOURCES	\$ 49,015	\$ 46,528		
SPECIAL EDUCATION - DEPARTMENT	\$ 292,972	\$ 295,549		
PSYCHOLOGY SERVICES	\$ 100,000	\$ 100,950		
	\$ 3,967,618		\$ 3,962,407	\$ 33,197,020
NET BALANCE				\$ 25,489

**SCHOOLS AND PROGRAMS - ENVELOPE #3**

**REVENUES**

MELS' Grant			Balance
Operational	\$ 6,949,386		
Péréquation	\$ 1,100,827	\$ 8,050,213	
School Taxes			
School Taxation	\$ 2,329,379	\$ 2,329,379	
Revenues -General			
Goods/Services - Supplies/materials	\$ 214,000		
Goods/Services - Daycare	\$ 1,408,000		
Goods/Services - Supervision	\$ 196,655		
Goods/Services - Other User fees	\$ 1,228,272		
Goods/Services - Fundraising	\$ 373,000		
Goods/Services - Others	\$ 184,098	\$ 3,604,025	
Contingency			
Contingency	\$ (62,084)	\$ (62,084)	
			\$ 13,921,534

**EXPENSES**

Schools	2010/2011	2011/2012		
PRINCIPALS & VICE-PRINCIPALS	\$ 2,585,177	\$ 2,617,577		
TRAVEL & PD PRINCIPALS	\$ 62,968	\$ 58,923		
SECRETARIES & TECHNICIANS(ADMIN)	\$ 1,619,438	\$ 1,637,567		
PD SECRETARIES & TECHNICIANS	\$ 10,342	\$ 12,225		
LAB - TECHNICIANS	\$ 252,028	\$ 258,312		
PHOTOCOPYING	\$ 95,000	\$ 115,000		
SCHOOL BUDGETS	\$ 2,799,182	\$ 2,897,434		
LIBRARY SERVICES	\$ 211,626	\$ 212,667		
INFORMATION TECHNOLOGY	\$ 552,529	\$ 559,822	\$ 8,369,527	
Service, Programs, and PD				
INSTRUCTIONAL INTELLIGENCE	\$ 75,000	\$ 75,000		
EDUCATION INITIATIVES (NETWORKS,PD, LITERACY,ETC.)	\$ 251,000	\$ 463,457		
BUS SUPERVISION	\$ 47,715	\$ 47,715		
SUPERVISION /TRANSPORTATION (90 MINUTES/WEEK)	\$ 102,230	\$ 135,324		
GUIDANCE	\$ 315,984	\$ 315,984		
SCHOOL SUCCESS - SUPPORT SERVICES	\$ 126,181	\$ 107,629		
PERSEVERANCE SCOLAIRE	\$ 112,833	\$ 112,833		
EXTRA-CURRICULAR ACTIVITIES -H.S.	N/A	\$ 196,191		
PEDAGOGICAL CONSULTANTS	\$ 261,430	\$ 359,883		
BOARD WIDE EVALUATION AND ASSESSMENT	\$ 80,000	\$ 80,000		
NEW HORIZONS NEW APPROACH - SECONDARY (8)	\$ 168,691	\$ 171,210		
NEW HORIZONS NEW APPROACH - ELEMENTARY(10)	\$ 117,722	\$ 119,480		
DAY CARE SERVICES	\$ 1,943,000	\$ 2,006,000		
OUT OF PROVINCE SCHOOL FEES (ONTARIO)	\$ 369,000	\$ 338,058		
COMMUNITY SPIRITUAL ANIMATION	\$ 122,678	\$ 132,678		
MILK PROGRAM	\$ 40,324	\$ 40,715		
VIOLENCE PREVENTION PROGRAM	\$ 45,000	\$ 45,603		
NUTRITION PROGRAM (Pierre Elliott Trudeau)	\$ 8,504	\$ 8,504		
HEALTHY EATING INITIATIVES	\$ 21,649	\$ 21,858		
GUIDANCE/ORIENTED SCHOOLS	\$ 86,882	\$ 86,882		
RECIT	\$ 89,816	\$ 86,378		
WQTA	\$ 88,398	\$ 88,398		
READING INITIATIVES	\$ 65,074	\$ 80,283		
RURAL SCHOOLS (7)	\$ 128,500	\$ 135,000		
SERVICE ACCUEIL	\$ 97,800	\$ 95,700		
WELL AWARENESS (PHYSICAL ACTIVITIES)	\$ 28,199	\$ 28,430		
HOMEWORK ASSISTANCE PROGRAM	\$ 165,927	\$ 166,694		
CULTURAL PROGRAM	\$ 29,000	\$ 29,000	\$ 5,574,888	\$ 13,944,415
NET BALANCE			\$	(22,882)

## CENTRAL ADMINISTRATION - ENVELOPE # 4

### REVENUES

<i>MELS' Grant</i>			Balance
Operational	\$	1,146,940	
Péréquation	\$	1,021,578	\$ 2,168,517
<hr/>			
<i>School Taxes</i>			
School Taxation	\$	2,161,686	\$ 2,161,686
<hr/>			
<i>Revenues -General</i>			
Goods/Services - Others	\$	68,000	\$ 68,000
<hr/>			
<i>Contingency</i>			
Contingency			\$ (17,561) \$ 4,380,642

### EXPENSES

<i>Committees</i>	2010/2011	2011/2012		
COMMISSIONER' SALARIES	\$ 153,537	\$ 155,026		
COMMISSIONERS' TRAVEL	\$ 23,000	\$ 19,500		
COMMISSIONERS' PD	\$ 20,000	\$ 20,000		
STUDENT PROTECTOR	\$ 31,052	\$ 31,624		
GOVERNING BOARDS	\$ 7,288	\$ 6,839		
PARENT COMMITTEES	\$ 4,229	\$ 4,639		
S.E.A.C.	\$ 1,375	\$ 1,508		
Q.E.S.B.A.	\$ 58,200	\$ 58,450	\$	297,586
<hr/>				
<i>Administratives Services</i>				
GENERAL ADMINISTRATION	\$ 514,198	\$ 527,857		
EDUCATIONAL ADMINISTRATION	\$ 565,520	\$ 605,335		
CORPORATE SERVICES ADMINISTRATION	\$ 1,365,453	\$ 1,410,353		
TRANSPORTATION ADMINISTRATION	\$ 302,058	\$ 303,954		
TRAVEL- CENTRAL ADMINISTRATION	\$ 88,000	\$ 88,000		
MATERIAL OFFICE/EDUCATION/PR	\$ 57,000	\$ 64,000	\$	2,999,498
<hr/>				
<i>Corporate Services</i>				
JUDICIAL REPORTS	\$ 18,343	\$ 18,153		
MEDICAL EXPERTISE	\$ 32,147	\$ 34,000		
DATA PROCESSING (SOFTWARE)	\$ 255,000	\$ 272,000		
TELECOMMUNICATIONS	\$ 100,000	\$ 137,000		
WIDE AREA NETWORK	\$ 125,000	\$ 125,000		
CORPORATE DEVELOPMENT	\$ 50,000	\$ 25,000		
POSTAGE	\$ 87,000	\$ 95,000		
ARCHIVES/RECORDS MANAGEMENT	\$ 42,603	\$ 51,934		
CORPORATE SERVICES (Legal, Audit, Insurance)	\$ 346,000	\$ 320,000		
ADVERTISEMENT/ LEGAL NOTICES	\$ 55,000	\$ 50,000	\$ 1,128,087	\$ 4,425,172

### NET BALANCE

\$ (44,530)

## BUILDINGS - MAINTENANCE & EQUIPMENT BUDGET - ENVELOPE # 5

### REVENUES

<i>MELS' Grant</i>			Balance
Operational	\$ 1,261,956		
Péréquation	\$ 1,571,658	\$ 2,833,614	
<i>School Taxes</i>			
School Taxation	\$ 3,325,670	\$ 3,325,670	
<i>Revenues General</i>			
Rentals	\$ 54,000		
Goods/Services - Others	\$ 133,600	\$ 187,600	
<i>Contingency</i>			
Contingency		\$ (22,589)	\$ 6,324,295

### EXPENSES

	2010/2011	2011/2012	
<i>Central Services</i>			
MAINTENANCE ON MOVABLES(EQUIPMENT)	\$ 98,400	\$ 88,400	
MAINTENANCE ON IMMOVABLES (BUILDINGS)	\$ 1,557,189	\$ 1,589,064	
CARETAKING ON IMMOVABLES (BUILDINGS)	\$ 2,955,442	\$ 2,976,179	
ENERGY (NATURAL GAZ, OIL, & ELECTRICITY)	\$ 1,980,000	\$ 1,950,000	
BUILDING RENTALS	\$ 734,800	\$ 173,000	
BUILDING SECURITY	\$ 44,075	\$ 58,045	\$ 6,834,688
GST/PST REBATE		\$ (515,000)	\$ 6,319,688

### NET BALANCE

\$ 4,607

## ADULT EDUCATION BUDGET - ENVELOPE # 8

### REVENUES

<i>MELS' Grant</i>		Balance
Operational	\$ 1,560,812	
Adult Education - FG	\$ 1,463,565	
Péréquation	\$ 235,082	\$ 3,259,459
<i>School Fees</i>		
School Boards	\$ 102,358	
Adult Education	\$ 22,381	
Vocational Programs	\$ 11,100	\$ 135,839
<i>School Taxes</i>		
School Taxation	\$ 497,440	\$ 497,440
<i>Revenues General</i>		
Goods/Services - Others		
<i>Contingency</i>		
Contingency		\$ (15,000)
		\$ 3,877,739

### EXPENSES

<i>Adult Education</i>			
Salaries	\$ 3,182,839		
Benefits	\$ 360,000		
Travel	\$ 45,000		
Materials	\$ 175,134		
Service Fees/Contracts	\$ 114,766	\$ 3,877,739	\$ 3,877,739
<b>NET BALANCE</b>			\$ (0)

## CAPITAL BUDGET - ENVELOPE # 7

### REVENUES

<i>MELS' Grant</i>		<u>Balance</u>
Investments (capital)	\$ 4,982,473	
<i>Contingency</i>		
Contingency	\$ -	\$ 4,982,473

### EXPENSES

<i>Decentralized Budget</i>		
F.T.E. - Youth Sector	\$ 272,564	
F.T.E. - Adult/Voc Sectors	\$ 118,366	
F.T.E. - Daycare	\$ 26,227	
NTIC	\$ 164,592	
Smartboards/Laptops	\$ 191,000	
F.TE. Complementary Services	\$ 80,579	\$ 853,328
<i>Centralized Budget</i>		
F.T.E. - Board office	\$ 64,152	
Corporate Technology	\$ 83,637	
Capital - Transformation/Renovations	\$ 926,334	
Maintien des batiments	\$ 1,844,530	
Resorption du deficit	\$ 1,064,064	
Accessibility to Handicaps	\$ 146,428	\$ 4,129,145
		<u>\$ 4,982,473</u>
<i>NET BALANCE</i>		<u>\$ -</u>



## DEBT SERVICE / DEPRECIATION - ENVELOPE # 2

### REVENUES

#### MELS' Grant

Operational	\$ 6,754,480	<u>Balance</u> \$ 6,754,480
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### EXPENSES

#### Central Services

INTEREST	\$ 1,761,786	
CAPITAL REIMBURSEMENT	\$ 2,376,000	<u>\$ 4,137,786</u>

#### DEPRECIATION

##### *Buildings and Improvements (35, 40 and 50 years)*

Land Improvement	\$ 11,058	
Buildings	\$ 787,376	
Building Renovations/Transformation	\$ 22,594	

##### *Equipment*

Equipment purchased (prior 2008)	\$ 1,401,775	
FTE	\$ 24,593	
Other equipment	\$ 1,038	
Computer Equipment (3years)	\$ 90,866	
Pedagogical ( Science lab, FP, Smartboard, Audio Visual) - 5 years	\$ 13,207	
Library and documents (10 years)	\$ 1,615	
Textbooks ( 5 years)	\$ 25,935	
Specialized Equipment (Education)	\$ 1,769	
Development ( 5 years)	\$ 16,237	
Fiber Network ( 20 years)	\$ 130,497	\$ 2,528,559

##### *Provisions of Sick Days and Holidays*

Bank of sick days	\$ -	
Bank of holidays	\$ -	<u>\$ 88,135</u>

#### Balance

		<u>\$ -</u>
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## TRANSPORTATION BUDGET - ENVELOPE # 6

### REVENUES

<i>MELS' Grant</i>			Balance
School Transportation	\$ 3,640,594		
Péréquation	\$ 1,142,402	\$ 4,782,996	
<i>School Taxes</i>			
School Taxation		\$ 2,417,353	
<i>Revenues General</i>			
Financial contribution - School Board		\$ 31,835	
<i>Contingency</i>			
Contingency		\$ -	\$ 7,232,184

### EXPENSES

<i>Centralized Budget</i>			
Transportation Contract - Buses	\$ 6,458,774		
Transportation Berlines	\$ 182,514		
Mesure Environnementale	\$ 46,428		
Transport noon	\$ 6,714		
Other Boards	\$ 31,504		
Taxes	\$ 972,363		
Rebate Taxes (gst-pst)	\$ (527,145)	\$ 7,171,152	
Transporaction		\$ 21,032	
S.T.O.		\$ 15,000	
Parent Transportation		\$ 25,000	\$ 7,232,184

### NET BALANCE

\$ 0

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